

Kevin Roberts

Cadeirydd / Chair HCC



HCC - Role and Remit

Key activities on behalf of levy-payers:

Marketing and promotion

Maintaining trade marks / schemes (PGI)

Market intelligence – industry statistics

Market / consumer research

Research and development

Knowledge exchange and transfer











Vision 2025

A premium product

Develop EU opportunities

Optimise domestic (GB) consumption



New consumers in established global markets

Increase percentage of exports which go outside EU

Industry competitiveness



Reduce environmental impact and waste

Brexit contingency planning

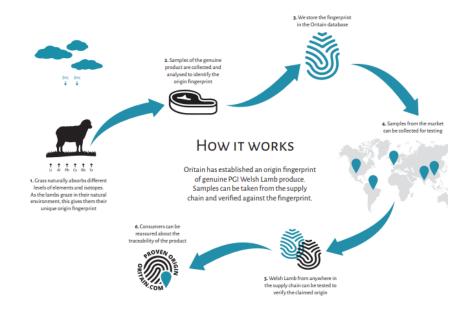
Effective communication and unity of purpose





Premiumisation

- We will lose a race to the bottom
- •It's not about selling more volume, but selling at a higher price
- PGI status helps
- Award-winning Oritain traceability technology to underpin it
- •HCC activity:
 - Supporting retailers
 - •Increased activity in foodservice; in 2018 HCC took part in roadshows with a wide range of companies

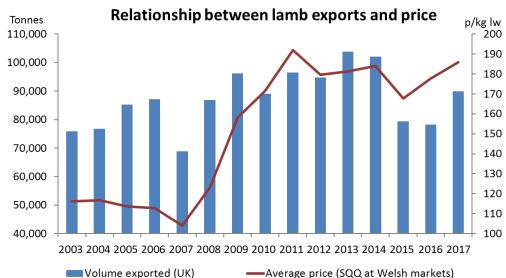






Driving Exports

- Direct link between exports and farmgate price
- Challenge to do 3 things at once (protect EU markets, develop new markets, and market access)
- Welsh Government funding to help





- Continuing activity in major markets: Supermarket promotions in France; foodservice growth in Germany; new customers in Italy & Belgium
- Develop emerging markets outside EU:
 Visits to Wales by Swiss buyers, trade mission to Qatar, new business in Singapore, promotion in Canada / UAE / Hong Kong
- Some success in lifting market restrictions: Beef & lamb to Japan, lamb to Saudi Arabia & India. Work to follow-up.





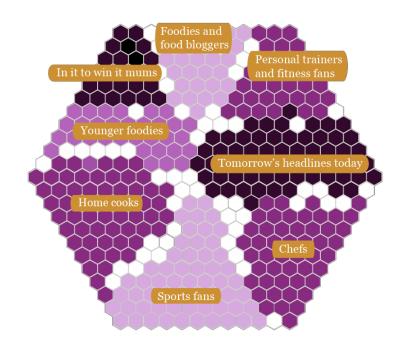
The Home Market

- •Although our industry needs to spread the risk in the long term, England still accounts for 60% of Welsh red meat sales. We must continue to target the most profitable segments.
- •Challenges include declining red meat consumption and political / environmental agendas. But we are well placed to take advantage of our good brand values and political pressure for home-produced foods.
- •Changing household sizes and social trends mean a move away from roasts to convenient meal solutions.



Identifying and targeting our UK customers

Making the most of resources through social media targeting, allied to major events and joint promotions with retailers







Cost per click of an engagement = 35p



Tackling challenges in the home market:

- Media coverage of red meat & health
- Environmental concerns over agriculture



VEGANISM might be the "healthy" diet of the day, but does it really trump the omnivorous diets that humans have lived on for centuries?

Some studies do show plant-based eaters to be healthier, but the results are not clear-cut.

Dietitian <u>Carrie Buxton</u> says: "Plenty of studies show people eating a kilogram of red meat every week – about four small steaks – have lower cholesterol and blood pressure than non-meat eaters."

Meat contains more than ten compounds important for muscles, red blood cells, bones, wound repair, the immune system and keeping us fuller for longer.

Unlike plants, the compounds in meat are easy for the body to break down and absorb. For instance, our bodies absorb roughly 100 per cent of the "heam" iron (the type that keeps blood cells healthy) in

lamb's liver, but only ten per cent of the iron in lentils. Then there's protein, crucial for building muscle, skin and bone. Protein is made up of several amino acids and animal products have, by far, the most varied combination. Quantities are an issue too – there's 25g of protein in a small steak, but only 18g in a large bowl of chickpeas.

Fake news on red meat under attack



pressure on the livestock

sector to demonstrate sustainability credentials in future,

but also sought to highlight the positives of the UK's predominantly

grass-fed system.

The levy bodies have appointed

ADAS to deliver the £29,000 project, funded by the money ring-fenced for

collaborative projects.

The project will look at existing

sustainability frameworks globally and assess their relevance to UK live-

ponents to measure the current sustainability of beef and lamb pro-

duction, track progress and compare

stock production.

It will then monitor the key com-

with global competitors.

blend incompatible statistical correlation with meat consumption figures that are often far higher than the average UK intake." In response, HCC was redoubling

its efforts to educate teaching and health professionals and food commentators about the true facts. Mr Roberts added red meat was a great source of protein, B vitamins, iron and zinc, with many young women in particular, deficient in these

It came as the levy bodies announced a jointly commissioned project to measure, manage and monitor beef and lamb's environmental credentials.

The project anticipated increased

SHANE'S 'GRAND SLAM' LAMB PLAN Former Wales rugby legend fronts 'healthy red meat' initiative

By JEZ HEMMING
Daily Post Reporter
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The campaign, part of a jointly is
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Lymura (HCC) - Meat Promotion
Vales and Quality Ment Scoland
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> Rugby player Elinor Snowsill says nutrition is key to keeping in top form

Fake food news ignores reality

» Don't skimp on red meat at meals

MOST people in Britain have no need to cut red meat from their diets despite recent health warnings, a top nutritionist has said. Speaking at the Nursing in Practice conference in Cardiff, Dr Carrie Ruxton said there were a lot of mixed messages about

mixed messages about meat.
"In the UK, most of your patients will be eating the right amounts of meat," she told delegates.
"We don't need to ask them to reduce."

facilitated by Hybu Cig Cymru, was attended by GP nurses, health visitor and district nurses. Afterwards, 95% of them said they would recommend red meat as part of a healthy and balanced diet.

Celebrities front new red meat campaign

Rugby star scores with lamb family favourite

WITH 87 international caps to his name, Welsh legend Shane Williams certainly knows what he's doing on a rugby pitch.

rugby pitch.

He can also claim to be a capable cook after his guest appearance at the Royal Welsh
Winter Fair where he dished
up his family's favourite
Welsh lamb recipe.

Welsh lamb recipe. Pessimists who thought that he might be winging it were proved wrong as he prepared his speciality dishlamb with ginger and spring onions - with ease in front of a capacity crowd on the Hybu Cig Cymru - Meat Promotion Wales (HCC) stand.

The recently-launched Discover your weekday prime' campaign, from the joint-funded programme by Britain's three red meat levy bodies, aims to promote the nutritional value and versatility of lamb, especially as a mid-week meal, to a younger audience, hence its focus on social media.

We'll fight scourge of 'fake food news'

WELSH MEAT LOBBY TAKES AIM AT 'MISLEADING' HEALTH CLAIMS



Supply-side Challenges

- Quality
- Consistency
- Competitiveness





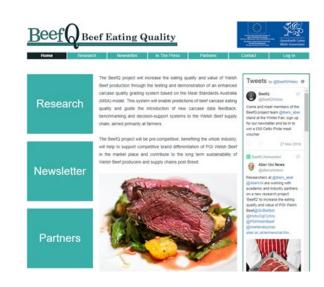
Red Meat Development Programme





- Red Meat Development Programme (five-year scheme) – projects on Hill Ram Genetics, Animal Health Planning, and Lamb Eating Quality
- Also a partner in the RDP-funded BeefQ project, led by Aberystwyth University

With Welsh Government Brexit readiness funding, HCC has undertaken the Red Meat Benchmarking project





A supply chain which can meet the challenge

Quality

- Aiming at premium markets means consistent quality is essential
- Address moves towards eating quality assessment
- Lamb shelf life

Efficiency

- Ensure farmers and processors have access to market intelligence.
- Benchmarking project on business efficiency
- Drive progress in key onfarm efficiencies
- Part of collaborative research with AHDB, QMS and others.



Post-CAP policy.

- The 'size of the pie' is vital
- Support outcomes that help the industry to deliver on the positive outcomes in Vision 2025
- Transition to a new system has to depend on the type of EU Exit



Brexit – deal or no deal?

What are the options on deals and contingency plans?





Conclusion

- Red meat can drive Wales's food industry strategy; established brands and growing exports
- Positive prospects in the long term, with the right strategy for a changing global market and a quality product. But Brexit still poses an obstacle
- Retain a critical mass within the industry